Australia towards 2031



The pace of change has never been this fast, yet it will never be this slow again.

Justin Trudeau — World Economic Forum





An ageing population

| Median age | 1971 | 1983 | 1999 | 2010 | 2031* |
|------------|------|------|------|------|-------|
| | 27 | 30 | 35 | 37 | 39 |

*projected



Consumers increase engagement with organisations who...



60%Support local suppliers



57%Behave ethically in interactions



52%Sell products/services that positively impact the environment

The future of work is hybrid

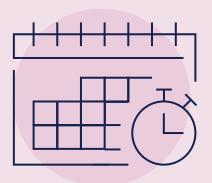
The future of work is hybrid

Working remotely helps workers experience



61%

Work/life balance



59%

Flexible working hours



49%

Deep thinking/ reflection 62%

of workers say their ideal working environment is hybrid (a mix of working remotely and in the workplace)

The workplace environment helps workers experience



49%

Strong relationships with colleagues



47%

Strong relationships with leaders



47%

Collaboration

The rise of the regions

Rise of the regions



60%

of Australians who don't currently live in a regional area have considered moving to a regional area

are attracted to the idea of moving away from the city but retaining a city job

Looking to the future, the focus on Australia's regions is rising with three in five Australians who don't currently live in a regional area (60%) having considered moving to one. In fact, more than a third have strongly/somewhat considered it (36%). The property data from the last year reflects this with dwelling values in capital cities rising by 9% compared to a 15% increase for regional markets.¹¹

Younger Australians are driving the rise of the regions

Younger Australians driving the rise of the regions

Younger Australians are more likely than their older counterparts to be attracted to the idea of moving away from the city but retaining a city job (59% Gen Z, 56% Gen Y cf. 46% Gen X, 19% Baby Boomers, 13% Builders).

Younger Australians are driving the rise of the regions



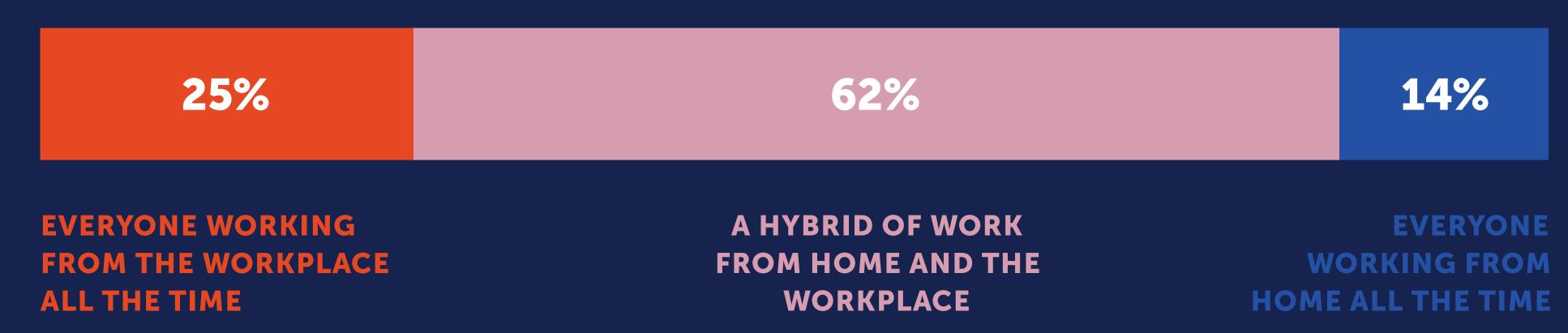
Gen Z and culture

Younger generations are more positive about their workplace's effectiveness at creating a culture that is inclusive of all generations than their older counterparts (68% Gen Z, 63% Gen Y cf. 60% Gen X, 49% Baby Boomers). Similarly Gen Z (65%) is more likely than other generations to believe their workplace is extremely or very effective at valuing the experience and wisdom of older staff (cf. 56% Gen Y, 52% Gen X, 53% Baby Boomers).

The future of employment

When considering their ideal working conditions, three in five Australian workers (62%) see a hybrid model as their ideal arrangement, incorporating a mix of working from home and the workplace. One in four (25%) want everyone working from the workplace all the time, while just 14% see their ideal as everyone working from home all the time.

THE FUTURE OF WORK WILL BE HYBRID

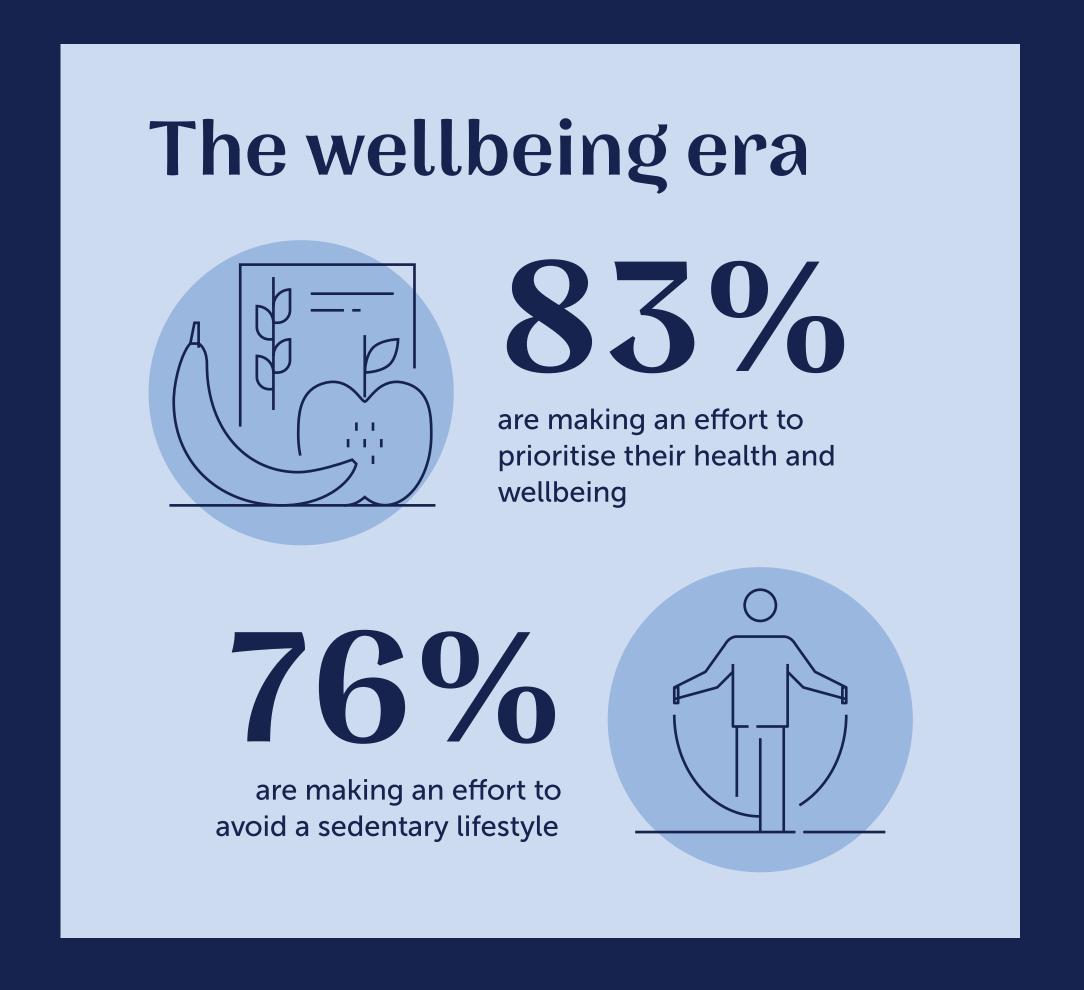


How students view their future career

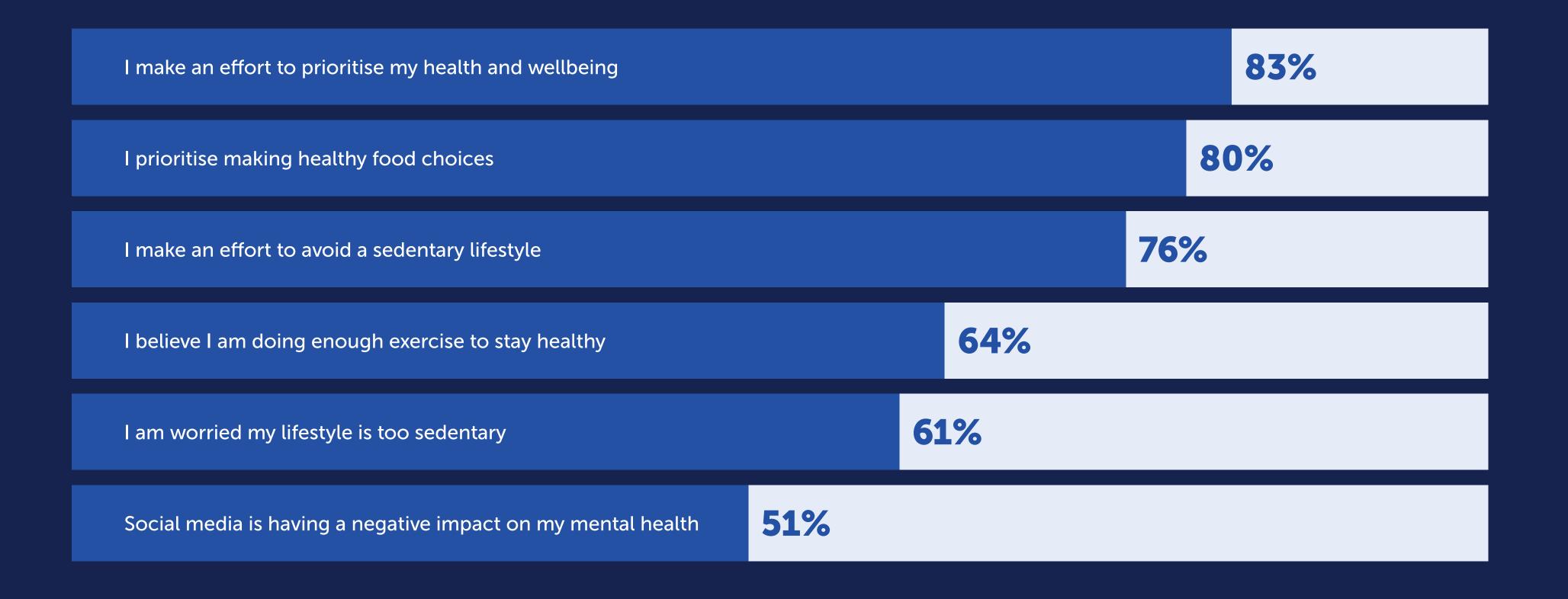
Members of the emerging workforce are part of a values-driven generation. As Gen Z students think about their future career, the most important (extremely/very) considerations for them are that they have purpose and meaning in their work (72%) followed by an alignment between their work and their core values (68%).

In keeping with their social and mobile outlook on life, today's students believe it is important that their future career involves a workplace where there is a community of strong social connections (65%) alongside workplace flexibility (64%).

The desire to live a life of impact is strong, with almost two in three students (64%) believing it is extremely/very important that the work they do has a positive impact on the world around them.¹⁰

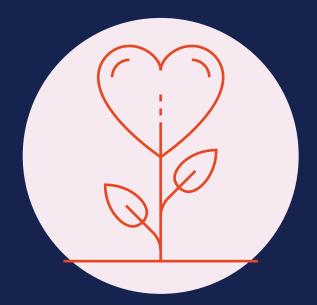


The wellbeing era



The most important wellbeing elements of a workplace are...

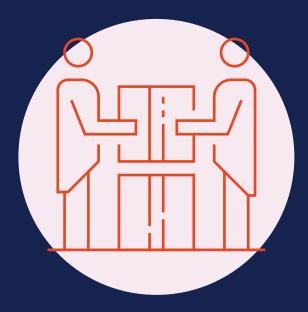
Our research into work wellbeing found that the most important elements of a workplace are:7



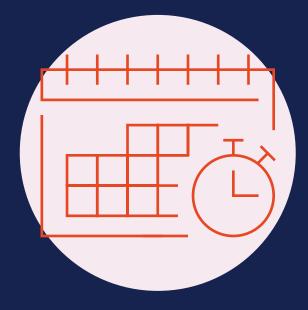
Work wellbeing



Relationships with peers/colleagues



60% Collaborative work environment



60%
Flexible working hours



5 / 0
Inspiring & accessible leadership

From demographic shifts to technological advancements the future of work is changing.

Yet our research shows that the health, stress, and relational connection of workers — wellbeing — is the essential factor that will most impact and define the future of work.

Only occasionally in history do massive demographic changes combine with huge social shifts, ongoing generational transitions and unprecedented technological innovation so that within the span of a decade society altogether alters. Australia is currently in the midst of one such transformation.

What does this mean for leaders?

The success of a leader is measured not by what they achieve in their tenure, but by what they set in motion.

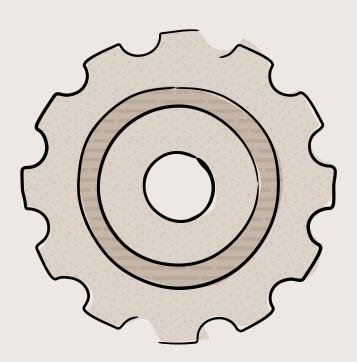
Trends of the year

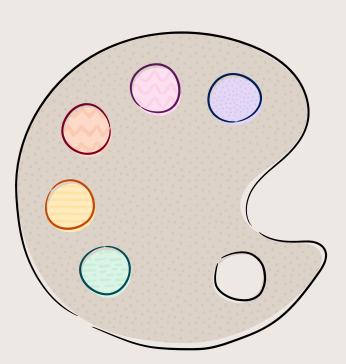
The trends of 2023



From industrial to artisan

A counter-trend from mass production to quality, niche and unique. Workers too are looking to be creative and fully engaged in work which contributes value.





7

Rise of the intrapreneur

People are searching for meaningful careers and a sense of ownership, but without the risk and cost of their own organisation. Meet the intrapreneur, highly engaged and innovative like the entrepreneur but works in an organisation.

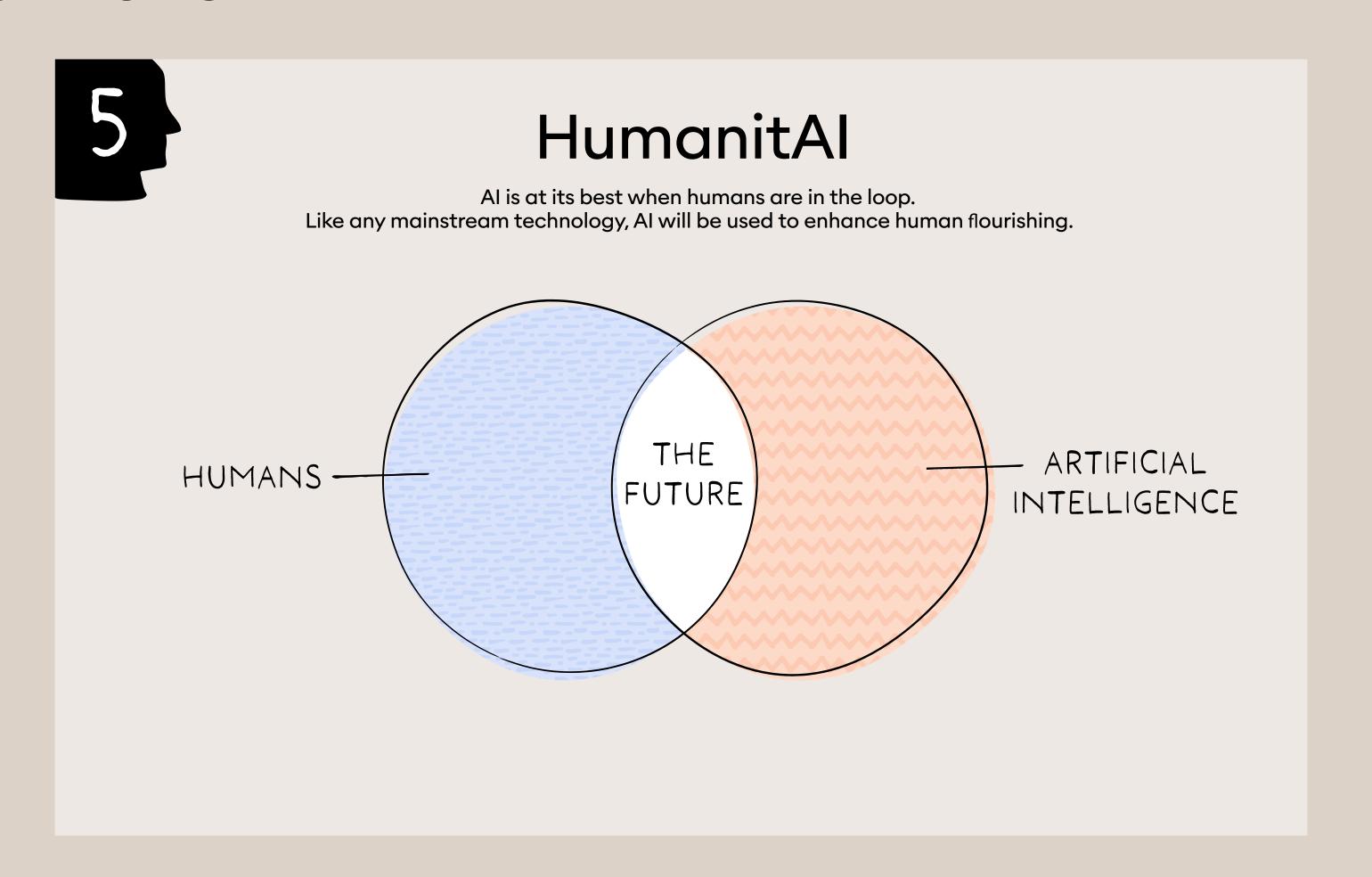
EMPLOYEE

ENTREPRENEUR

INTRAPRENEUR

Trends of the year

The trends of 2023



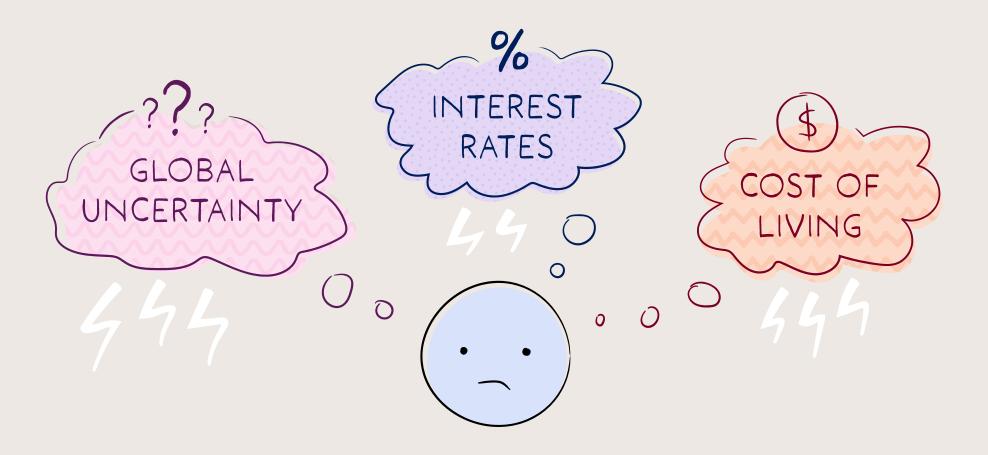
Trends of the year

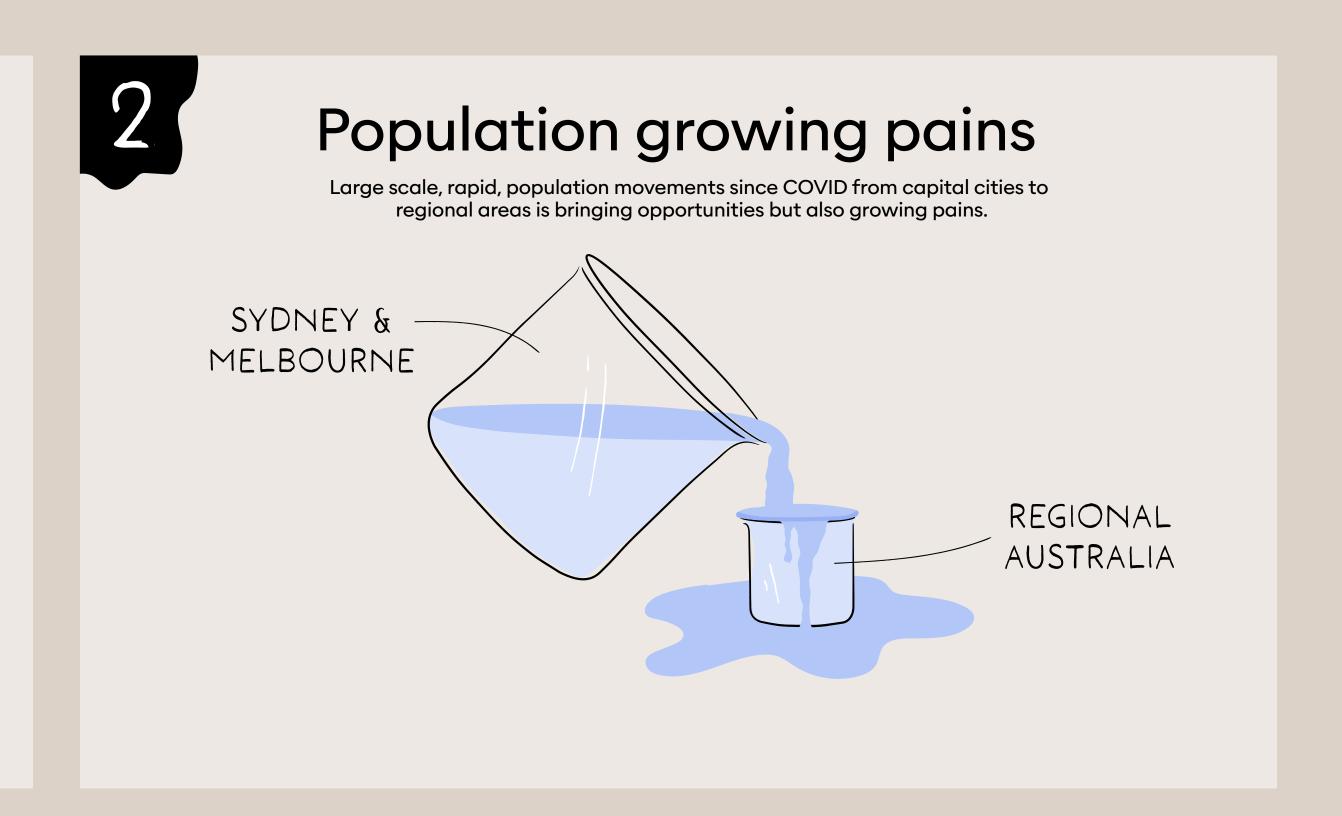
The trends of 2023



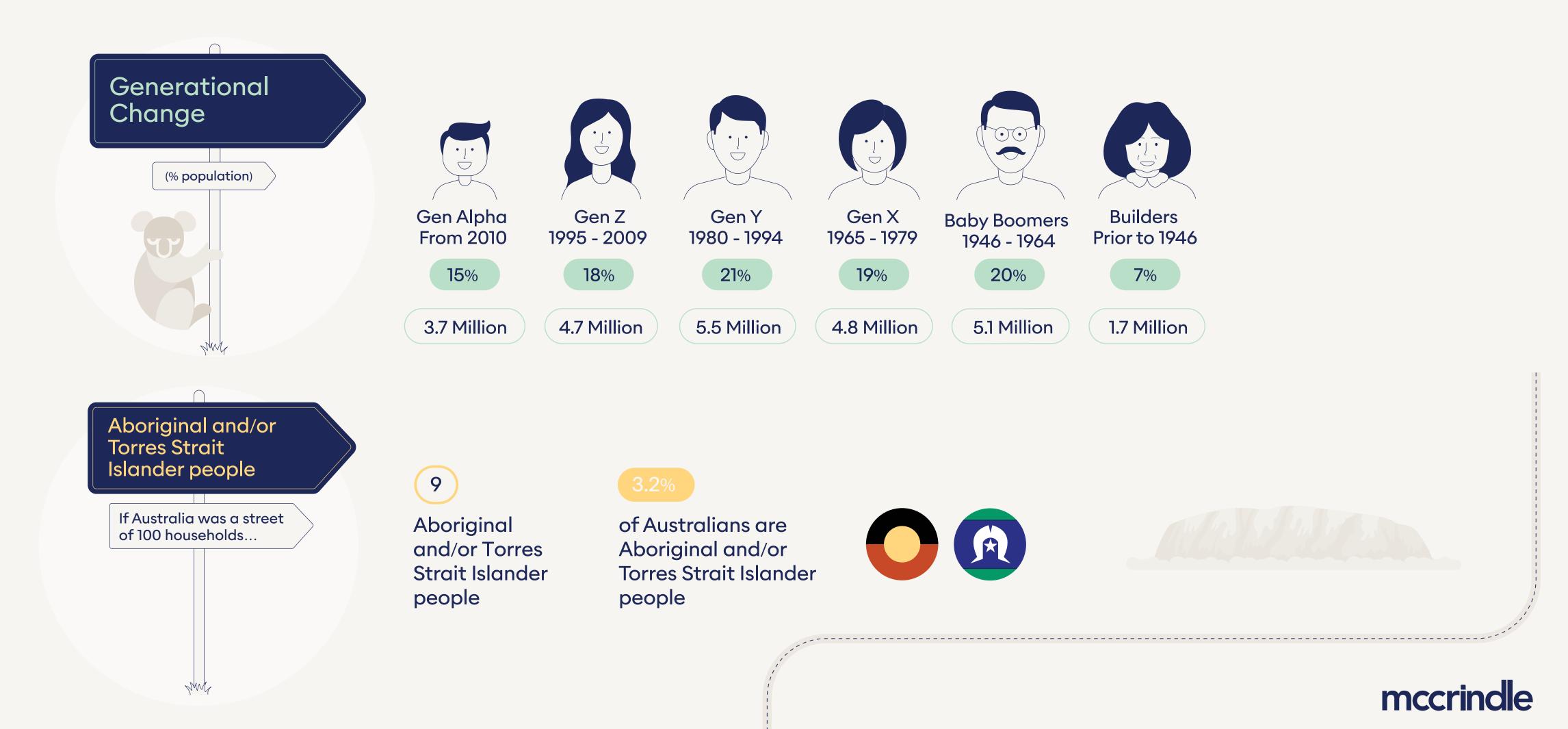
Recessionette

Whether or not we enter a technical recession, from a consumer perspective it already feels like one. Consumer sentiment is being significantly impacted by a multitude of headwinds and impaired sentiment leads to reduced future spending.

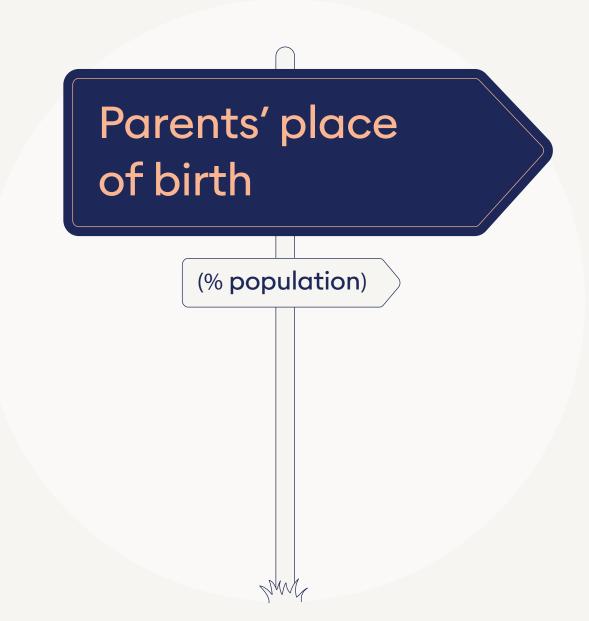




If Australia was a street of 100 households...

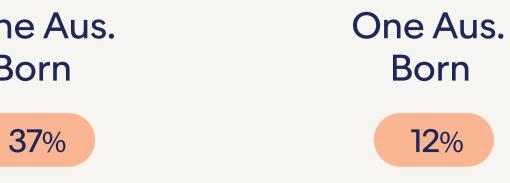


If Australia was a street of 100 households...









If Australia was a street of 100 households...



mccrindle

If Australia was a street of 100 households...









Renting





Fully Own

31%



mccrindle

If Australia was a street of 100 households...

